

~~SECRET~~  
SECURITY INFORMATION

16 September 1953

CRITICISMS OF [ ] RESEARCH

Following is a summary of criticisms of [ ] research products derived from the responses to the recent appraisal of [ ]

a) [ ] research is aimed at too high a level. It deals with broad general policy, hence is more useful to persons at the White House level than to, say, operational divisions of DD/P.

b) In the case of research that [ ] has performed for CIA, liaison between [ ] researchers and CIA analysts has been inadequate.

c) The Terms of Reference of [ ] projects have not always been clarified before the projects were begun. Moreover, initial Terms of Reference of a given project were not always adhered to by [ ] researchers.

d) [ ] research projects had not been tailored to specific CIA or other government requirements.

e) It has not always been clear that CIA or some other government agency could or could not conduct a given project better than [ ]. The determination of whether [ ] is or is not qualified to conduct a better project than the government should not be based on government personnel shortages.

f) The distribution of [ ] completed projects has been inadequate.

g) Evaluation of finished [ ] research has not been systematically made.

~~SECRET~~

SECURITY INFORMATION

~~SECRET~~  
SECURITY INFORMATION

16 September 1953

CRITICISMS OF [ ] RESEARCH

Following is a summary of criticisms of [ ] research products derived from the responses to the recent appraisal of [ ]:

a) [ ] research is aimed at too high a level. It deals with broad general policy, hence is more useful to persons at the White House level than to, say, operational divisions of DD/P.

b) In the case of research that [ ] has performed for CIA, liaison between [ ] researchers and CIA analysts has been inadequate.

c) The Terms of Reference of [ ] projects have not always been clarified before the projects were begun. Moreover, initial Terms of Reference of a given project were not always adhered to by [ ] researchers.

d) [ ] research projects had not been tailored to specific CIA or other government requirements.

e) It has not always been clear that CIA or some other government agency could or could not conduct a given project better than [ ]. The determination of whether [ ] is or is not qualified to conduct a better project than the government should not be based on government personnel shortages.

f) The distribution of [ ] completed projects has been inadequate.

g) Evaluation of finished [ ] research has not been systematically made.

1- Criteria for projects — check-list —  
2- Separation of parts —

~~SECRET~~  
SECURITY INFORMATION

SECURITY INFORMATION

16 September 1953

*Prepare a check list based on these:*

CRITICISMS OF [ ] RESEARCH

Following is a summary of criticisms of [ ] research products derived from the responses to the recent appraisal of [ ]

a) [ ] research is aimed at too high a level. It deals with broad general policy, hence is more useful to persons at the White House level than to, say, operational divisions of DD/P.

b) In the case of research that [ ] has performed for CIA, liaison between [ ] researchers and CIA analysts has been inadequate.

c) The Terms of Reference of [ ] projects have not always been clarified before the projects were begun. Moreover, initial Terms of Reference of a given project were not always adhered to by [ ] researchers.

d) [ ] research projects had not been tailored to specific CIA or other government requirements.

e) It has not always been clear that CIA or some other government agency could or could not conduct a given project better than [ ]. The determination of whether [ ] is or is not qualified to conduct a better project than the government should not be based on government personnel shortages.

f) The distribution of [ ] completed projects has been inadequate.

g) Evaluation of finished [ ] research has not been systematically made.

*Sometimes a govt agency can do part of a study better than [ ]*

SECRET  
SECURITY INFORMATION